



**SURREY COUNTY COUNCIL LOCAL
COMMITTEE IN SPELTHORNE
25th September 2006**

SELF RELIANCE IN STANWELL

KEY ISSUE: To consider possible projects for the use of self-reliance funding for Stanwell.

SUMMARY: The purpose of this report is to set out the history of how the SCC self reliance funding for Stanwell was achieved, to inform Members of current developments within Stanwell and to propose how some of the self reliance funding might best be used to bolster Surrey County Council services to strengthen support to residents in Stanwell.

OFFICER RECOMMENDATIONS:

That the Committee:

1. Note that Stanwell is a designated SCC Self Reliance area and that £150,000 has been allocated to spend during the years 2006/07, 2007/08 and 2008/09.
2. Agree that that funds should primarily be used to bolster SCC services within Stanwell which will support children, young people, families, and improving educational attainment.
3. Agree the Area Director determines the specific allocation of self-reliance funds within the priority areas suggested in (2) above.
4. Indicate whether there is support for the proposals set out in the report for the use of the self reliance funding in 2006/07 which are (i) Stanwell Neighbourhood Youth Worker c£100,000 requested (ii)

Stanwell Mini Bridge Project c£15,560 requested (iii) Stanwell 7 Up project c£31,000 requested and (iv) Early years intervention project c£15,000 requested; and if supported agree that the Area Director make the appropriate allocations within the available budget when the final costs are confirmed.

- 5. Note that if any self-reliance money remains to be allocated after further discussions on the proposals in (4) above the Area Director will allocate this within the priority areas if agreed.**

INTRODUCTION

In 2004 SCC designated Stanwell a self-reliance area in accordance with the then SCC Self Reliance policy. £150,000 was allocated from the SCC self reliance budget to be spent over a period of three years from 2005/06 to support residents and help services address the issues of concern for this area. Owing to the Business Delivery Review (BDR) and a review of the County's Self Reliance policy, this funding was put on hold for the financial year 2004/05 but has now been released to be spent over the years 2005/06, 2006/07 and 2007/08.

This report

1. explains the County Council's purpose in having a self-reliance policy and funding for areas of the County with particular levels of deprivation. The socio-economic factors highlight that Stanwell is one such area.
2. gives a resume of the key concerns and issues raised by some Stanwell residents and other providers of services over recent years and the reasons why SCC designated Stanwell a self reliance area.
3. describes current developments in Stanwell.
4. proposes some projects which could benefit from self reliance funding; and:
5. asks the Local Committee to agree that the allocation of the self reliance funding be determined by the Area Director if the Local Committee are supportive of the priorities being suggested for self reliance funding.

SCC SELF RELIANCE POLICY

This was adopted in 2000 to recognise that there are many people in Surrey whose ability to take part in society is impaired, and who cannot contribute fully to society and lead fulfilled lives. The County Council, and others, spend a considerable amount of money on disadvantaged groups, and the implementation of a policy for self-reliance benefits the individuals, public services and business in Surrey.

The Policy aims to:

- target help on disadvantaged individuals and communities so that they can become more self-reliant and enjoy a better quality of life.

- work at long-term solutions which will break the dependency cycle.
- work in partnership with other government organisations, the business community and the voluntary sector.

Hoped for Key outcomes:

- The independence of groups and individuals most likely to depend on public service is increased, rather than simply providing them with services, and without stigmatising them or reinforcing their dependence
- The balance of investment is shifted in identified areas of deprivation from crisis response to prevention.
- The crisis demands placed on our services in disadvantaged neighbourhoods are reduced in the longer term, to enable a more equitable distribution of resources across the county.
- Specific self-reliance targets are incorporated into the County Council's corporate plan.

Key inputs:

- a rolling programme focusing on 2-3 neighbourhoods at one time, chosen for their level of disadvantage and the costs currently being incurred there by Surrey County Council.
- make an additional expenditure in the short/medium term (3 to 5 years) in these areas, focusing on early intervention to promote independence.
- make sure that all Surrey County Council services are involved at local level in a crosscutting approach
- work in partnership with other organisations, both community based and Surrey wide
- make sure the views of people who are often hard to reach are obtained.

WHY STANWELL BECAME A DESIGNATED SCC SELF RELIANCE AREA

1. Demographic

- 1 Stanwell is an area between Heathrow Airport, the M25 and the A30 and includes areas of relatively advantaged owner occupied housing (Stanwell Moor and Stanwell Village) together with 1250 units of social housing centred on Clare Road and stretching from Ashford Hospital in the South to Everest Road in the North. Some of this housing has been

purchased on a right to buy basis but the vast majority is managed by A2 Housing and it is this area that is the focus for consideration as a self reliance area.

- 1.2 The area spans two wards – Stanwell North and Ashford North and Stanwell South. Stanwell North is identified as the 7th most deprived ward in the County when a “sum of ranks” exercise is undertaken using 12 significant deprivation factors. Particularly high-ranking factors relative to other wards in the County include overcrowding (14.7% -2nd) male unemployed (4.2% -5th), no qualifications (32.4% -6th), lone parents (8.0% -7th) and poor health (12th). Ashford North and Stanwell South also has significant numbers within these categories – with 7% (208) overcrowded households, 2.9% (64) male unemployed, 29.8% (1,642) no qualification, 6.2% (184) lone parents and 29.3% (866) households with at least one person with a long term illness. Recent boundary changes have expanded this Ward and incorporated relatively more affluent housing to the South of the A30, altering a picture which previously had the Stanwell South Ward consistently ranking as worse than Stanwell North.
- 1.3 Stanwell has long been recognised as the area of greatest concentration of deprivation in Spelthorne and is physically and psychologically marginalised within the Borough. Within Stanwell, there is a considerable divide between the Stanwell Moor/Stanwell Village residents and those living in the Clare Road concentration of social housing. This divide is an obstacle to the development of strong social cohesion in the area. *Having made this statement it also needs to be acknowledged that this does not mean that everyone in Stanwell is deprived or disadvantaged. Whilst this report concentrates on issues that local people are concerned about or want to see changed, this report does not ignore or devalue the voluntary effort and community spirit that is evident in parts of Stanwell.*

2. Previous initiatives

Stanwell’s needs were recognised within the SCC Partnership work programme and an initiative in the late 1990’s brought together a number of agencies (SCC Departments, Spelthorne Borough Council, Police, Health Trust, community groups) to identify community needs and to plan responses to these. Specific initiatives that were established at that time included an After School Club and a Community Information Centre, based at Stanwell Library, making available CAB and Housing Advice services at a local level. Environmental improvements were also identified and taken forward. A Community Forum was established to help steer the development of these projects but could not be sustained without a dedicated community development capacity. Agencies still provide services at the Advice Centre and After School provision in the area has expanded through the efforts of the Early Years and Childcare Service.

3. Recent developments

Earlier SCC partnership work recognised that the Stanwell area was still the greatest concentration of deprivation in Spelthorne and that this would be the appropriate area to focus local efforts to take forward the County's Self Reliance Strategy. The SCC Local Committee in Spelthorne agreed to jointly fund a student placement to undertake a project to identify local needs as defined both by those responsible for delivering services and by local residents. This placement was undertaken over 50 days between March and June 2003 by a 2nd year mature student on a Social Work course at Brunel University. The project included a review of current statistics and other recent survey work in the area; face-to-face interviews with service providers (both managers and front-line staff) and local residents; and a Planning for Real event. A total of 256 people were interviewed and a further 110 people attended the Planning for Real event. Planning for Real is a recognised process for engaging communities in identifying issues of local concern. The approach involves the construction of a physical model of the area (in Stanwell, the local primary schools were of great assistance in this) and then offering local people the opportunity to physically mark on this model the location and nature of their concerns. Planning for Real does not depend on people's competence in writing or speaking in public and allows individuals to determine their own level of input. A physical model is very effective in stimulating local people to indicate what works and what doesn't work for them.

In Stanwell, the model was made available in St David's Parish Hall for an afternoon and evening and the views expressed at these sessions were discussed at an open feedback meeting held four weeks later.

110 residents attended the Planning for Real event together with 20-30 "professionals" delivering services in Stanwell. These numbers were lower than originally hoped for, however, the exercise identified a range of specific concerns and views relating to the following:

Local environment dog fouling/abandoned vehicles/fly tipping/improved management of open spaces/grass cutting/street lighting/drop kerbs

Community facilities community event space/community or leisure centre/bank/cash point/adventure playground/public & disabled toilet

Community safety CCTV/Police foot patrols/people afraid to go out/drug & solvent abuse/ vandalism/graffiti/problem drinking/noisy neighbours

Traffic and transport Speeding/improvements to road surfaces/ban on HGVs/speed bumps/no speed bumps/increased parking facilities/pedestrian safety

Leisure and youth facilities

Swimming/skateboard/rollerblade/cricket/more activities/improved facilities

Health Improved GP surgery service/bereavement counselling/hospital car service/optician/Occupational Therapy/NHS dentist

Housing Sheltered housing/entryphones/wall insulation/drainage

Work training and local economy Local job information/job seekers club/Community access to a fax/welfare rights bureau/adult literacy and English as a Foreign Language classes.

In addition, a number of physical locations giving cause for concern were identified.

The information collected through this exercise was considered alongside information collected through an extensive programme of interviews held with residents and service providers and, together with Census data, provided pointers as to the priorities to be tackled within the Self Reliance programme to be developed for Stanwell. These were:

- Relatively low academic attainment in both the child and adult population, associated with low household incomes.
- Access to health services.
- Environmental concerns – parking, speeding traffic and management of amenity spaces.
- Community safety concerns – graffiti, fly tipping, abandoned vehicles and anti-social behaviour.
- Evidence of racist attitudes in an increasingly ethnically diverse community
- Services to older people, particularly the acutely frail
- Family stress and dysfunctional behaviour
- Community/leisure facilities

4. Original ideas for the use of the self reliance funding

When SCC first allocated the £150,000 for Stanwell the thinking was that this should support the development of:

- A Children's Centre based on the three school sites – this was prior to the Government's Sure Start programme was announced to fund the development of Children's Centre across the country. (SCC Early Years Service is now actively investigating how a Centre could be provided within Stanwell)
- SCC Youth services in Stanwell – there was a proposal to establish a music project in Stanwell Youth Centre (The Youth Worker with the expertise for this project has now left SCC and with further consideration an alternative proposal for enhancing youth worker services in Stanwell is described later in this report)
- Benefits Take up –the option of teaming up with the County's Everybody Benefits Campaign at the time but targeting all people in Stanwell and not just those 70+ was considered but proved to be problematical as a large scale project at the time. SCC Local Partnerships Team provided small amount of finance to support Age Concern's Benefits Week in Stanwell.
- Skills development for parents/carers living in Stanwell who would benefit from some basic IT/Literacy skills to help them join the job market. The hope was to work with Spelthorne College to deliver a programme within Stanwell to help overcome the low level of education attainment within the adult community in Stanwell. A cultural shift that results in a greater valuing of qualifications would also lead to improved educational attainment by young people. With the plans for the amalgamation of Spelthorne College with Brooklands College it has not been timely to pursue this but this will be considered again and in the context of the Children's Centre provision.

Also at that time the South East Economic Development Agency recognised that there were local pockets of deprivation in Surrey and indicated an interest in supporting localised economic regeneration initiatives complementary to the social regeneration activity taken forward through the self-reliance policy. SEEDA eventually funded a skills audit across the Borough with particular reference to Stanwell and to ascertain what local employees needed from their workforce and what the skills gaps were.

5. Current Issues for Stanwell

Since Stanwell was declared a self-reliance area by SCC, various developments have taken place with a number of different agencies coming together to identify how parts of Stanwell might be regenerated.

The next part of this report highlights the current position and it is within this present context that consideration has been given to how best to target the SCC funding available. Given the various other agency

initiatives current thinking is that primarily the self-reliance funding should be used to bolster the existing SCC services.

SCC is now part of a Stanwell Regeneration Group operating under the umbrella of the Local Strategic Partnership and the Group is led by Spelthorne Borough Council and jointly chaired by SBC and A2 Housing. The Group, which includes the Local Committee Chairman and Divisional Member for Stanwell and the Local Partnerships Team, is aiming to share what each agency/service is doing to contribute to the regeneration of Stanwell.

Currently there are a number of potential developments that could impact positively on Stanwell. Some of these relate to property issues which have their own drivers and timescales. The Stanwell Regeneration Group provides the window of opportunity to co-ordinate and ensure communication between the different service planning processes taking forward these developments. Examples of the current property issues are:

Stanwell Health Centre.

North Surrey Primary Care Trust has declared their intention to redevelop the Health Centre in Stanwell. There is a need to expand capacity to meet the needs of local residents for access to GP services; to provide ancillary primary care; to provide local clinics and testing facilities (fulfilling the policy commitment to reduce the need to travel to hospitals for these); possibly an NHS Dentist service and to meet the anticipated increased demand generated by the completion of T5. The PCT are in negotiations with the key parties to achieve their plans.

Stanwell Day Centre

The Borough facility providing recreational and social activities for older people will be closed at the end of the year. There are plans to rebuild the new health centre on the site of the existing day centre which will also include a new SCC library and a Community Drop in Café and possibly other community based facilities.

Stanwell Schools

The SCC Schools Review will consider the provision of primary education within Spelthorne within the context of the number of surplus places and demographic projections across the Borough. Public consultation will be undertaken on any proposals affecting the Borough and will include Stanwell if affected by the proposals.

Children's Centre for Stanwell

Stanwell is number 10 on the list of priorities for a Children's Centre in Surrey and active consideration is being given to the location of this.

Holywell/Explorer Avenue redevelopment

A2 in partnership with SBC are consulting local residents on redeveloping the Holywell/Explorer Avenue area with additional housing/older people's dwellings and community facilities.

Surrey Care Trust

SCT are hoping to have a Future Builders project in Stanwell and are in discussions concerning possible sites for this.

Clearly the property development issues are being taken forward through the structures within individual agencies – the PCT, the Borough Council and the school(s)/Planning for Learning – and on the timescales determined by the drivers within these agencies.

6. Local Strategic Partnership

The Spelthorne Local Strategic Partnership on 13 September 2004 supported the proposed approach for the self reliance programme in Stanwell and agreed that the research identified the following as key self reliance issues in Stanwell, reflecting both statistical data and the concerns of residents and service providers:

- Low educational attainment
- Low levels of qualification held in adult community
- Low household incomes
- Limited activities for young people
- Anti Social Behaviour by young people
- Teenage pregnancies
- Diet/nutrition
- Exercise/fitness
- Substance abuse
- Post natal depression
- Car parking
- Speeding
- Management of amenity space – inadequate playgrounds/dog fouling
- Overcrowding
- No car
- Lone parent
- Single person households

Conclusion

Taking account of all the factors it is proposed that the priority for self reliance funding needs to be to offer services which will truly break the cycle of deprivation, whatever form it takes, to give individuals and families support to really change. The projects proposed in paragraph 7 of this report would support-

1. Young people in Stanwell – support would be in various forms as described below but with an innovative approach of the youth development service working more closely with the locality team members for part of the project
2. Families – where a break in the cycle of dysfunction is needed. There are examples of where SCC Children’s Services work with different generations of the same family.
3. Education opportunities- strengthening support to children and families in educational settings to ensure opportunities for learning are best utilised and hopefully will lead to higher educational attainment.

7. Proposals for the use of self-reliance monies

Four projects are being proposed at this stage which would greatly contribute to the aims of the self reliance policy enabling disadvantaged individuals and communities to become more self reliant, to contribute to the long term solution to break the dependency cycle and which involve working with a wide range of partners. These projects also respond to the needs identified in our research to provide more support to young people and families in Stanwell.

(i) Stanwell Neighbourhood Youth Worker attached to Youth Development Service and working with the Locality Team Services for Families – Request for approximately £100,000 over a three year fixed term contract

The Youth Development Service has suggested that it could develop a three year post or secondment for a Stanwell Neighbourhood Youth Worker with a difference. The difference would be that this worker would be tasked to work with the locality team but specifically with the family workers and other specialists in Stanwell, targeting some of the families who do not break the cycle. The worker would be expected to support the young people at school (if they are in school) at home with their families and within their peer groups. The worker would journey with these young people for three years and beyond if this is successful.

In practice the worker would be delivering a style of youth work similar to the old youth link intervention model, in which the service worked with the families as much as the young people, in school and in the community, journeying with them helping them to steer a safe course from adolescence to adulthood It is believed that there are some youth workers currently within the YDS that have the skills and qualities required to deliver this model of practice and therefore a secondment or three year fixed term contract might be attractive to them.

The creation of this post would provide for a full time neighbourhood youth worker in a borough with an exclusive brief to deliver interventional support for a specifically targeted group of families in Stanwell.

The estimated cost of a qualified Youth Worker would be, with on costs and likely need for redundancy costs, £90,000 - £100,000 for the three year period.

Following the BDR the management of the Youth Development Service in Spelthorne has been reorganised to provide support in the North and South of the borough. The additional support for Stanwell in the North to work alongside the youth service and the locality teams operating the two projects described below would give an holistic approach to the needs of the young people in Stanwell in terms of their social and emotional well being and their educational attainment.

Request

The request is for £100,000 over three years to enable the appointment of a worker on a three year fixed term contract. It is recommended that this post be supported subject to an annual review that intended outcomes are being successfully achieved. The costings have still to be finalised and is likely to be in the region of £90,000 - £100,000 depending upon the level of person appointed and if redundancy costs have to be allowed for.

(ii) Stanwell mini Bridge Project - An early intervention project - request for £16,560

Context

Issues are arising at the start of compulsory schooling among families for whom the transition from family based day provision to school based leads to a range of issues during reception and year 1. These issues take up resources from all aspects of locality resources, particularly schools and Locality teams from early years onwards. A significant amount of input is identified at this early stage across a range of schools by professionals and can be evidenced.

Aim

To provide a preventative and substantial intervention with Stanwell based families identified by professionals at risk of: -

- failing induction to mainstream education due to familial functioning
- accessing locality resources due to the lack of strategies in place at the start of their engagement with education
- being statemented at school action plus within the first two years of compulsory schooling leading to referral to Out Of County provisions
- Reduction in exclusions at key stage 1 and 2 by 50%

Outcomes

- Reduction in locality resources allocated to this age range (Reception to year1) by 30%
- Free up Fordway PRU from Reception – Year 2 pupils)
- Reduction in school referrals to county teams as preventative work completed
- Increased in attainment and access to the curriculum of target group
- Decrease in fixed term exclusions in the target group of 30%

- Increased familial involvement in education assessed by exit and entry attitude questionnaires
- Reduction in social care referrals for this age group of 30%
- Increase in school satisfaction ratings measured by annual census
- Attendance of over 80% of pupils involved
- Partners - Early Years, Health visitors, school nurses, schools, Nurseries, Locality Teams- family workers, social care, LLS, Educational Psychology and Behaviour support, CAMHS, Schools Speech and Language running in line with parent support group already funded Approach to Specialist provisions e.g. Fordway Spelthorne Borough Council Targeted families Children and Young People

Evaluation

Set against outcomes with 6 monthly reports

Costings and Programme

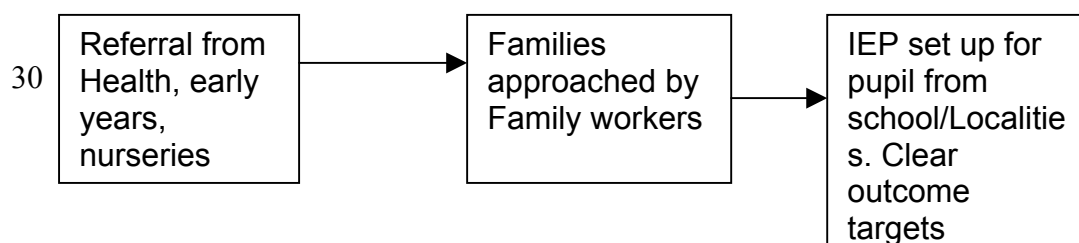
Running with am 9.30-12 with 6-8 pupils / pm with individual families

Follow up with individual families by FSW

N.B. Costings do not include locality time allocations

			Cost
Mon - Thurs	Social skill / early learning through play/ Basic screening	Behaviour Support Assistant- 2.5 hours @£8 FSW- 20 hours@£8 per hour LSA- 25 hours @ £8 per hour	£20x 37 weeks £160x 37 weeks £200 x 37 weeks
Friday	Family and pupil-skilling up/ celebration	As above	As above
Friday pm	Planning		As above
Additional		Premises Equipment- toys/ games/outside play/ paints	£1000 per annum (could be off set) £1500 per annum
Cost			£16,560

Process



Request

The request is for funding of £16,560, which includes £1,000 for accommodation costs although this could be reduced if free use of suitable premises can be negotiated or the cost offset in some other way. The final costings for this will be investigated.

(iii) Stanwell 7 up project - Action research project looking at reducing multi agency involvement within families in Stanwell – Request for £32,160

This is to be seen as part of an early preventative package including the Bridge Project. Mini bridge which will provide a comprehensive 0 - 16 response to young people and families in the Stanwell area.

Context

Stanwell is identified, as a high need area with respect to a range of indicators within Surrey - exclusions, child protection, staying on rates. Though a range of projects exists an area of need identified is young people from dysfunctional backgrounds who do not firmly fall into one category but straddle a range. They take up a large amount of resources and reflect repeat referrals across teams at differing stages of their young life.

Young person profile

1. From families where parenting skills are weak
2. Low attendance in education / or low profile and little attainment
3. Often a generational pattern of failure which can be tracked across siblings and parents
4. Low self esteem and aspiration
5. Difficulty in sustaining success
6. Short term interventions do not sustain improvements
7. Families not invested in system
8. A lack of belonging to any recognised provision
9. Support network supports alienation
10. Repeat referrals to different groups typifying life progression – e.g. CAHMS and SEN support when younger, YOT social care when older

Present provision

Present provision exists but allows many to slip through the net. Provision includes

- School inclusion work
- County provision for excluded pupils
- Disparate youth service provision
- Short term provision for Families First

Principles for developing provision

1. That it is developmental

2. That it covers the whole child and their environment – education, family and community
3. That outcomes are planned from the outset
4. That Community involvement is key in the follow up work
5. Peer based support is developed to sustain work
6. Training is available to the community
7. Other agencies prioritise the young people

Outcomes

1. Reintegration within mainline provision – attention of 80% over the year
2. Reintegration sustainable in 80% of cases
3. Young people provide basis of peer support in future- 20 peer mentors trained in year 1
4. Reduction in re referrals- 80% do not re refer

Partners

CAHMS, Youth Development Service, Voluntary organisations, Locality team, local community, schools issue – within Spelthorne partners share different priorities and are often stretched. For this project to work there needs to be an alignment of priorities e.g.

High – Looked After Children / Youth Offending Team / Excludes / Child Protection - combination of two of these

Medium/ High – risk of exclusion identified by schools and working with new LSUs

- Young people facing a range of pressures – family, education, peers aspirations (some may come from the above groups but are typified by repeat referrals of siblings etc

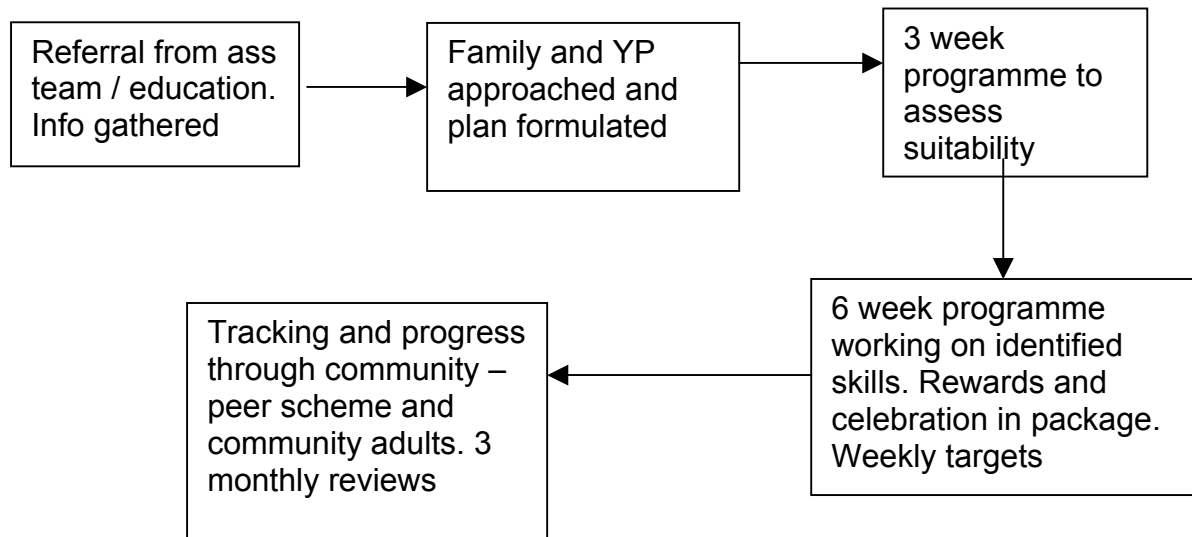
Programme including costs

Working with 6-8 Young people and their families

Provision	Programme day	Staffing and resources	Total costs
2 days in school		In school	
3 days intervention	Activity based work 1 day 2 days work on resilience etc weekly work with family	£3700 re activities per year 3 staff at £8 per hour for 25 hours for 40 weeks	£3700 £24000
Additional costs	Transport Resources Accommodation	@1500 @1000 Should be offset otherwise £40x37weeks x 2 days	£1500 £1000 £560
Community training	Peer training course Follow up costs	@£1000 with tutors and location	£1000 £400

		£400	
Total			£32160

Possible referral process



Request

The request is for funding of £32,160, which includes accommodation costs of £560 although these could be off set in another way or free suitable premises be negotiated. The final figure for this has to be confirmed.

(iv) Early years intervention Project

The project is being proposed by Early Years working with the Heads of Stanwell schools and would be an attempt to address issues of low expectation and aspiration of parents regarding their own and their children's educational and personal attainment, self-esteem and well being. It would be aimed at parents with children under five years of age and the children in this age group. The project would provide an early intervention strategy to limit the severity or eradicate potential problems such as language delay and behaviour in children, whilst promoting confidence, self-esteem and achievement with parents. Such improvements in parents will benefit the children considerably and ensure they are ready for school, thus maximising their chances and opportunities for learning. The project will be a precursor to the work of the Children's Centre, which hopefully would be up and running by March 2008. This project will lay sound foundations for the Children Centre initiative.

Request

The request is for £15,000. This project can be considered alongside the mini Bridge and 7 Up project proposals to ensure they dovetail and to ascertain if costs can be trimmed and any possible duplication avoided.

(iv) Children's Centre in Stanwell

The Early Years Service is actively pursuing the development of a Children's Centre in Stanwell. The original plan had been to locate the services across the three school sites but Surestart require the Centre be based on one site. Given the various redevelopment proposals as outlined above SCC Early Years Service are investigating options. At this stage the capital and revenue costs are unclear and therefore any deficit between the Surestart funding available and the projected costs. Given that a Children's Centre for Stanwell was in the original proposals for self reliance funding it is proposed that once further information is available that consideration be given to possibly supporting the Centre with some self reliance funding if appropriate and this will be reported to the Local Committee at that time.

Self Reliance budget

It was previously agreed that

- individual Area Directors would determine the use of their Area allocation in conjunction with SCC Area Managers and other relevant partners.
- funds would be used to develop initiatives in targeted geographical areas where there are significant social inclusion concerns.
- funds could be allocated to SCC services or partner agencies. SCC services and other providers will be requested to consider how they can "bend" and "re-shape" the use of existing mainstream resources to tackle key local issues and the willingness and ability to do this may be a contributing factor in the identification of the locations to be targeted.
- funds will not be used to make ongoing revenue commitments. The current three year maximum should be sustained. This will require projects receiving funding to have appropriate "exit strategies", including mainstreaming.

This above was agreed prior to the BDR. It is proposed that a way forward is for the now Area Director to determine the use of funds after consultation with the Local Committee and that the funds should primarily be used to bolster the SCC services within Stanwell as outlined in this report.

4.0 EQUALITIES IMPLICATIONS

4.1 The proposals accord with the Council's equal opportunities policy.

5.0 FINANCIAL IMPLICATIONS

5.1 The self-reliance budget for Stanwell is £150,000 over three years. The requests for funding described in this report currently exceed the amount available. If, however, the proposals for the use of the self-reliance money are supported in principle and as priorities the Area Director will

allocate the specific amounts within the budget available when these are confirmed following further discussions and negotiation.

- 5.2 The self-reliance monies provide opportunities to introduce some innovative projects to support the ongoing services working with those Stanwell residents who most need SCC and other services. The challenge will be to investigate how, if the self-reliance projects are successful in achieving their objectives, they can be mainstreamed and this will require consideration by services over the period of the projects.
- 5.3 Ideally the allocation of SCC finance for self-reliance can be used to help lever in additional funding from others for the overall benefit of Stanwell. As set out in the report The Borough Council, health service and A2 Housing are also planning a significant investment in Stanwell.

6.0 CONCLUSION AND REASONS FOR RECOMMENDATIONS

- 6.1 The projects proposed would make a significant contribution to the aims of the self-reliance policy and the needs within Stanwell as an area of significant deprivation.

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BACKGROUND PAPERS:

